MANAGEMENT SYSTEM CERTIFICATE

Certificate No: 50635-2009-AE-USA-RvA Initial certification date: 03, April, 2012

Valid: 24, March, 2015 - 24, March, 2018

This is to certify that the management system of

NSK Steering Systems America Inc.

2962 Fort Hudson Road, Dyersburg, TN 38024 USA

has been found to conform to the Environmental Management System standard:

ISO 14001:2004

This certificate is valid for the following scope:

The Design and Manufacture of Steering Column Assemblies, Components, and Systems

Place and date: Katy, TX, 20, March, 2015



The RvA is a signatory to the IAF MLA

For the issuing office: DNV GL – Business Assurance 1400 Ravello Drive, Katy, TX, 77449-5164, USA

Chandran Ilango Management Representative

Lack of fulfilment of conditions as set out in the Certification Agreement may render this Certificate invalid. ACCREDITED UNIT: DNV GL Business Assurance B.V., ZWOLSEWEG 1, 2994 LB, BARENDRECHT, NETHERLANDS. TEL:+31102922689. www.dnvba.com