

MANAGEMENT SYSTEM CERTIFICATE

Certificate No:
122628-2012-AQ-USA-ANAB

Initial certification date:
21, October, 2006

Valid:
27, September, 2015 - 27, September, 2018

This is to certify that the management system of

NSK Steering Systems America

4200 Goss Road, Ann Arbor, MI 48105 USA

has been found to conform to the Quality Management System standard:

ISO 9001:2008

This certificate is valid for the following scope:

The Design and Manufacture of Steering Column Assemblies, Components and Systems.

Place and date:
Katy, TX, 24, August, 2015



For the issuing office:
DNV GL – Business Assurance
1400 Ravello Drive, Katy, TX, 77449 USA

A handwritten signature in black ink that reads 'Robert Kozak'.

Robert Kozak
Management Representative